Holland Bloorview
Kids Rehabilitation Hospital

BOARD OF DIRECTORS MEETING

Wednesday, November 18, 2026

5:30pm – 8:00pm

Holland Bloorview, 150 Kilgour Road

5th Floor Executive Boardroom – Room 5E100

AGENDA

Microsoft Teams Link

CHAIR: Catherine Roche

ITEM #	TIME	ITEM	LEAD	PURPOSE
1.0 Call to Order and Roundtable Introductions/Land Acknowledgement/Chair's Remarks				
1.1	5:30 – 5:35	**Call to Order** Welcome and Roundtable Introductions	C. Roche	
1.2	5:35 – 5:40	Land Acknowledgement [Bruce Squires] We acknowledge this sacred land on which we are on today. This land, Mother Earth, our Earth Mother, is the traditional territory of the Haudenosaunee-speaking nations, including the Huron-Wendat, Seneca and Mohawk. It is also the traditional territory of the Mississaugas of the Credit. We recognize Indigenous land title as set out in the Royal Proclamation of 1763, which envisioned self-determination and self-government. We understand The Truth and Reconciliation Report and 94 Calls to Action that recommend all levels of government to implement Indigenous rights in the original spirit of the treaties. Indigenous peoples, and allies for reconciliation, view the treaties as a sacred obligation that commits both parties to maintain a respectful relationship, sharing the lands and resources equitably. We are committed to a path of truth and reconciliation, which is based on partnership and respect for the many ways of learning, knowing, and being. Today, Toronto is still the home to many Indigenous people from across Turtle Island. We are grateful, honoured, and humbled to have the opportunity to live and work in this city and this territory we call Turtle Island. Chi Miigwetch-Nia:weh-Merci -Thank you.		INFORMATION
1.3	5:40 – 5:45	Chair's Opening Remarks		INFORMATION
1.4	5:45 – 5:50	**Approval of Agenda** • November 18, 2026 Agenda • Declaration of Conflicts of Interest	C. Roche	DECISION
2.0 DISCUSSION AGENDA (5:50pm – 7:55pm)				
2.1	5:50 – 6:20	Strategic Plan Refresh*	B. Squires N. Lise Tanel S. Wong	DECISION

ITEM #	TIME	ITEM	LEAD	PURPOSE
2.2	6:20 – 6:50	Top Corporate Risks*	E. Dininio J. Maxwell R. Blomme	DECISION
2.3	6:50 – 7:10	Inpatient Occupancy Optimization*	S. Kramer G. Milo-Manson I. Andress	DISCUSSION
B	**R**	**E**	**A**	**K**
Caring Safely – S. Kramer, G. Milo-Manson				
2.4	7:20 – 7:25	Medical Advisory Committee Report*	G. Milo-Manson	DISCUSSION
2.5	7:25 – 7:30	Appointment of Credentialed Professional Staff *	G. Milo-Manson	DECISION
Foundation and Hospital Reporting – S. Hawken, B. Squires				
2.6	7:30 – 7:40	Foundation Update	S. Hawken	INFORMATION
2.7	7:40 – 7:55	CEO Report*	B. Squires	INFORMATION
3.0 CONSENT AGENDA (7:55pm – 8:00pm)				
3.1	Minutes of Board of Directors Meeting – September 23, 2026*			DECISION
3.2	Chair Appointment, Research, Teaching and Learning Committee*			
3.3	Terms of Office – Foundation Appointees to Hospital Board*			
3.4	Committee Terms of Reference (TOR) and Workplans* – Business and Audit Committee TOR – Business and Audit Committee Workplan – Quality Committee TOR – Quality Committee Workplan			
3.5	Committee Assignments – Incoming Board Members*			
3.6	2026/27 Board of Directors Mentorship*			INFORMATION
3.7	2026/27 Board Education Allocation*			
3.8	Board Standing Committees Meeting Report*			
4.0 Adjournment				
Information Materials (Standing Item) • Strategic Plan Summary 2023 – 2030* • Summary of Board Decisions 2026 – 2027* • Board of Directors Attendance Record 2026 – 2027* • Board of Directors Contact List June 2026 – 2027* • Board of Directors Meeting Schedule 2026 – 2028* • Board Committee Meeting Schedule 2026 – 2027* • Board of Directors Work Plan 2026 – 2027* • Abbreviations and Acronyms*				INFORMATION *(Please see Board Portal)*

NEXT MEETING DATE:

Wednesday, January 20, 2027
150 Kilgour Road5th Floor Executive Boardroom Room: 5E100
5:30pm – 8:30pm