Holland Bloorview Board of Trustees MINUTES of Meeting Wednesday, April 17, 2019 6:00-8:00 pm

Holland Bloorview, Room 5E100

Present:	M. Ballantyne B. Cooper C. Cowan L. Dottori-Attanasio (teleconf) J. Hanigsberg M. Johnson (teleconf) S. Jorisch A. Kaplan		G. Milo-Manson W. Onuwa P. Puri M. Rappolt S. Smile L. Torneck C. Wood
Sr. Management:	T. Chau E. Dininio S. Hawken		B. Rubashewsky D. Savage M. Sikand
Regrets:	L. Hicks (LOA) Y. Pavri	T. Millar D. Ponder	T. Muir S. Wong
Guests:	E. Berezovskaia	B. Dangerfield	H. Davis
Recorder:	B. Webster		

Call to Order

The Chair called the meeting to order at 6:00 pm.

Board Education Session – Patient Story "Growing up as a special-needs sibling: Then and Now"

D. Savage introduced Hanae Davis who is an older sibling of a Holland Bloorview client with cerebral palsy. She joined the Family Leadership Program in January 2019, to offer a sibling perspective to client and family-centred care initiatives. She is currently a PhD candidate in the Department of Psychology, Neuroscience & Behaviour at McMaster University. Her presentation focused on growing up with a sibling with special needs and how being a special-needs sibling has impacted her life so far, and highlighted the concept of siblings as caregivers and its implications.

Opening Remarks from the Chair

W. Onuwa reviewed the contents of the folders and schedule of Closed Meetings for April and May. He congratulated management on having 3 cabinet ministers at Holland Bloorview for an announcement in relation to autism. The Chair noted that he will be speaking with each Trustee over the course of the months of April and May for a Chair's annual check in – he will be asking about: committee membership preferences; interest in leadership on the board or committees; and feedback on governance

Declaration of Conflict of Interest for Meeting

The Chair asked whether anyone wished to declare a conflict of interest on any of the items slated for discussion at this Board meeting, and there were none.

1.0 Consent Agenda

The Chair asked for a Motion to approve the Consent Agenda as pre-circulated.

MOTION: It was MOVED by Bruce Cooper and SECONDED by Carol Cowan that the Board of Trustees of Holland Bloorview Kids Rehabilitation Hospital approve the Consent Agenda as pre-circulated.

- 1.1) Agenda for meeting of the Board of Trustees April 17, 2019
- 1.2) Minutes of the meeting of the Board on March 20, 2019
- 1.3) Board Standing Committees' Report April 2019
- 1.4) Credentialing

Cooper / Cowan

CARRIED

2.0 President & CEO Report

J. Hanigsberg provided an update on highlights from the recent Ontario budget as well as new information received regarding Ontario Health Teams. Holland Bloorview has been participating at a number of tables including a provincial maternal/child health think tank and the Devlin Committee consultations. J. Hanigsberg noted some of the upcoming meetings/planning in which we will participate

- -SickKids is planning an Ontario Health Team for medically complex kids
- -CHEO is planning a paediatric Ontario Health Team for Eastern Ontario
- -Senior management team retreat in June

Holland Bloorview is trying to be at as many tables as possible but not rushing into any partnerships at this time. We will look to the Ontario Hospital Association for advice and will continue to provide updates to the Board as they become available.

3.0 Business Arising

3.1 Board Recruitment

P. Puri explained that the President & CEO along with members of the Governance Committee conducted interviews with several outstanding candidates over the past few months. The Committee recommends Catherine Roche and Allyson Whyte-Nowak for appointment to the Board at the Annual General Meeting in June. They will bring a wealth of skill and experience to the board table. A third candidate, Helen Stevenson, is being recommended to join a Board Standing Committee for 2019/20 with a view to a possible Board appointment in June 2020.

P. Puri explained that Investment Sub-committee relies on highly skilled and specialized community members to conduct its business. The Governance Committee would like to recommend the appointment of 3 new members of the Investment Sub-committee – Peter Fink, Denis Larose and Sue Lemon. All three candidates have been interviewed by both the Chair of the Investment Sub-Committee and the Chair of the Governance Committee.

MOTION: It was MOVED by Lynda Torneck and seconded by Carol Cowan that Catherine Roche and Allyson Whyte-Nowak be appointment to the Board of Trustees at the Annual General Meeting in June as recommended by the Governance Committee.

MOTION: It was MOVED by Lynda Torneck and seconded by Carol Cowan that Peter Fink, Denis Larose and Sue Lemon be recommended as community members to the Investment Sub-committee effective immediately.

Torneck / Cowan

CARRIED

4.0 New Business

4.1 Think twice – the promise of brain-computer interfacing

T. Chau indicated that work on brain-computer interfacing began about 12 years ago at Holland Bloorview.

His presentation focused on the following:

• Brain-computer interfaces (BCIs), an exciting new frontier in human-machine interaction;

• The potential of BCIs to facilitate communication and control among children and youth without

speech or other controlled movements, and

• The rehabilitative benefits of BCI, which are only beginning to surface.

He provided examples of BCIs developed at Holland Bloorview and demonstrated examples of Reactive, Active and Passive BCIs and the tremendous communication access and rehabilitation potential that exists.

4.2 Digital Health Strategy update

B. Rubashewsky reminded Trustees that the Digital Health Strategy was approved by the Board in February 2018. Oversight of the strategy is ensured through executive accountability (Vice President

- People, Corporate Innovation & Services) and the Digital Health Strategy and Information Systems Steering Committee which includes representation from key clinical and corporate departments as well as two family leaders.

Implementation began in Spring 2018, consisting of three Phases. Phase 1 was planned to include 16 initiatives to be completed by October 2019. While a number of the DHS initiatives are underway, the scale and complexity of implementing Holland Bloorview's health information system, MEDITECH Expanse, has required some to be reprioritized:

• 6 projects are either completed or will be implemented by July 2019;

• 6 projects are underway and are on-track to be implemented in 2019-20, including one initiative (nurse scheduling system) that was accelerated forward from a later phase

• 5 projects will be re-planned to reflect the availability of resources and/or new priorities that have emerged since the Digital Health Strategy was developed.

The MEDITECH expanse project is the cornerstone of the Digital Health Strategy. It is an integrated clinical information / electronic health record / enterprise resource planning system that will replace an earlier MEDITECH system that has been used by Holland Bloorview since 1999. At present, the project is on track for "Go-Live" on June 1, 2019. Potential risks that could impact "Go-Live" have been assessed, and mitigations have been identified and developed. He noted that the Business & Audit Committee is updated on a monthly basis.

5.0 Reports

5.1 Quality Committee Report

C. Cowan presented the Quality Committee report. There were no questions at this time.

5.2 Medical Advisory Committee Report

G. Milo-Manson presented the Medical Advisory Committee report.

5.3 Foundation Report

S. Hawken reported that the Foundation exceeded its goals for Capes for Kids with a record breaking number of fundraisers. Third Party events did exceptionally well – they hope to build on the successes of last year's Leaside Block Party and have it become the must attend event in Leaside. Culture of Philanthropy has grown significantly at Holland Bloorview – they exceeded their goals by a significant percentage. In March the Board of Directors approved the 2019/2020 Business Plan – they are in year 2 of a 5 year plan and on track to achieve their goals. The plan is supported by a new foundation staff structure. She announced that a "39th birthday party" was recently thrown in honour of Laurie Hicks with all proceeds going to Holland Bloorview – the evening raised \$27,000 from her family and friends.

6.0 Adjournment

The Board Meeting adjourned at 8:00 p.m. Trustees moved into a Meeting without Management.

William Onuwa, Chair Board of Trustees