

BOARD OF DIRECTORS MEETING

Wednesday, November 19, 2025

5:30p.m. – 7:45p.m.

Holland Bloorview, 150 Kilgour Road
5th Floor Executive Boardroom: Room 5E100

A light dinner will be served at 5:00pm

A G E N D A

Microsoft Teams Link

CHAIR: C. Roche

Item	Agenda Item	Decision/ Discussion
1.0	Call to Order/Opening Remarks [Chair, C. Roche]	
	<i>Opening remarks from the Chair [C. Roche]</i> <i>Land Acknowledgement Reflection [J. Hanigsberg] [5:30-5:35]</i> <i>We acknowledge this sacred land on which we are on today. This land, Mother Earth, our Earth Mother, is the traditional territory of the Haudenosaunee-speaking nations, including the Huron-Wendat, Seneca and Mohawk. It is also the traditional territory of the Mississaugas of the Credit.</i> <i>We recognize Indigenous land title as set out in the Royal Proclamation of 1763, which envisioned self-determination and self-government. We understand The Truth and Reconciliation Report and 94 Calls to Action that recommend all levels of government to implement Indigenous rights in the original spirit of the treaties. Indigenous peoples, and allies for reconciliation, view the treaties as a sacred obligation that commits both parties to maintain a respectful relationship, sharing the lands and resources equitably. We are committed to a path of truth and reconciliation, which is based on partnership and respect for the many ways of learning, knowing, and being.</i> <i>Today, Toronto is still the home to many Indigenous people from across Turtle Island. We are grateful, honoured, and humbled to have the opportunity to live and work in this city and this territory we call Turtle Island. Chi Miigwetch-Nia:weh-Merci -Thank you.</i>	
1.1	Approval of Agenda [C. Roche]	Decision
1.2	Disclosure of Conflicts of Interest [C. Roche]	
1.3	Federal Government Landscape/Research and Innovation Update* [M. McLean, President and CEO, HealthcareCAN] [5:35-6:20]	Education
2.0	Discussion Agenda	
2.1	Caring Safely Update [S. Kramer, J. Maxwell] 2.1.1 Post Accreditation Update* [J. Maxwell] [6:20-6:30]	Discussion
2.2	Employee Engagement Survey Results* [T. Millar] [6:30-6:45]	Discussion
2.3	Teaching and Learning Institute Update* [G. Milo-Manson] [6:45-7:05]	Discussion
B	R E A K	[7:05-7:15]
2.4	2030 Strategic Plan Progress Update* [J. Hanigsberg, E. Anagnostou, I. Andress] [7:15-7:30]	Discussion

	2.5	President and CEO Report* [J. Hanigsberg] [7:30-7:40]	Information
3.0	Consent Agenda [7:40-7:45]		
For Decision			
	3.1	Minutes of Board of Directors Meeting – September 17, 2025*	Decision
	3.2	Appointment of Credentialed Professional Staff*	Decision
	3.3	Fire Panel Alarm System Upgrade*	Decision
For Information			
	3.4	Medical Advisory Committee Report*	Information
	3.5	Board Standing Committees Meeting Report*	Information
4.0	Terminate Board Meeting (7:45pm – 8:20pm Closed Meeting to include T. Millar, VP, People and Culture and S. Wong, VP, Communications, Strategy and Sustainability)		
Information Materials			
• Strategic Plan Summary 2023 – 2030* • Summary of Board Decisions 2025 –2026* • Board of Directors Attendance Record 2025 – 2026* • Board of Directors Contact List June 2025 – 2026* • Board of Directors Committee Membership 2025 – 2026* • Board of Directors Meeting Schedule 2025 – 2028* • Board Committee Meeting Schedule 2025 – 2026* • Board of Directors Workplan 2025 – 2026* • Board of Directors Education Schedule 2025 – 2026* • Abbreviations and Acronyms*			

Next Meeting Date

Wednesday, January 21, 2026

150 Kilgour Road, 5th Floor Executive Boardroom: Room 5E100

5:30pm – 8:30pm